

# Will China's new coal plants become stranded economic assets?

**Are China's Power Companies Over-investing in New Coal Plants Given China's Climate Ambition**


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# Analysis by International Climate Experts Questions Coal's Profitability






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GUEST POSTS | 7 September 2020 | 11:30

## Guest post: Why would anyone finance another coal power plant in China?





Smoke is discharged from chimneys at a coal-fired power plant in east China's Jiangsu province. Credit: Imagin

MAX DUPUY  
07.09.2020 | 11:30am

GUEST POSTS

Guest post: Why would anyone finance another coal power plant in China?

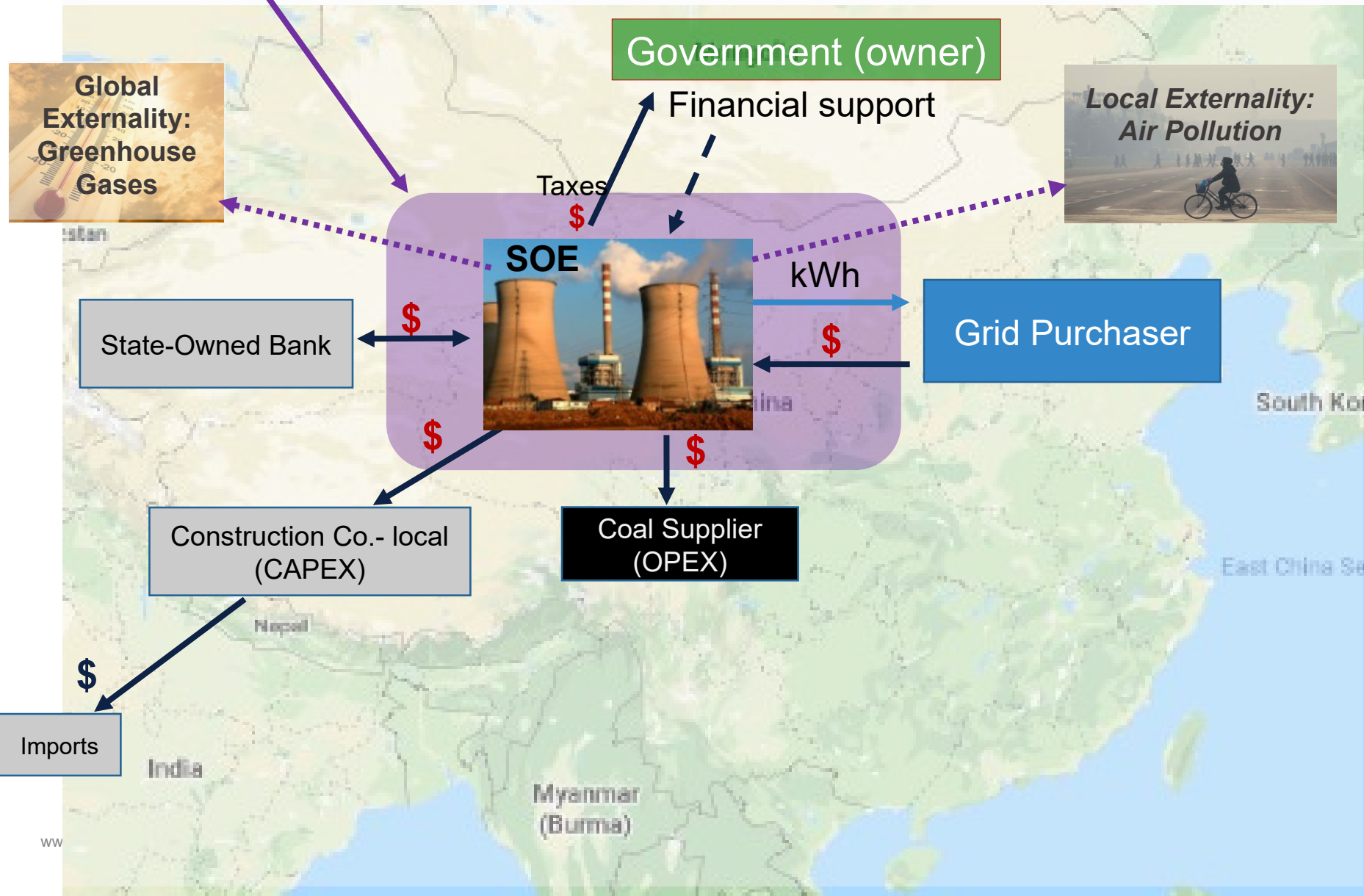
This guest post is by:

**Max Dupuy**, senior associate and acting China programme director at the thinktank the Regulatory Assistance Project.

Government officials and state-owned energy enterprises in China are [currently debating](#) another wave of coal power investment, despite a severely diminished business case for the technology.

These companies that own and operate China's coal fleet are already facing [financial losses](#), thanks to increasing [competition from renewables](#), market reforms and [overcapacity](#) in the sector. Some recent estimates [find](#) that the cost of building new [solar generation in China is approaching the operating cost of coal generation](#).

# Financial (plant-level) analysis of a power plant

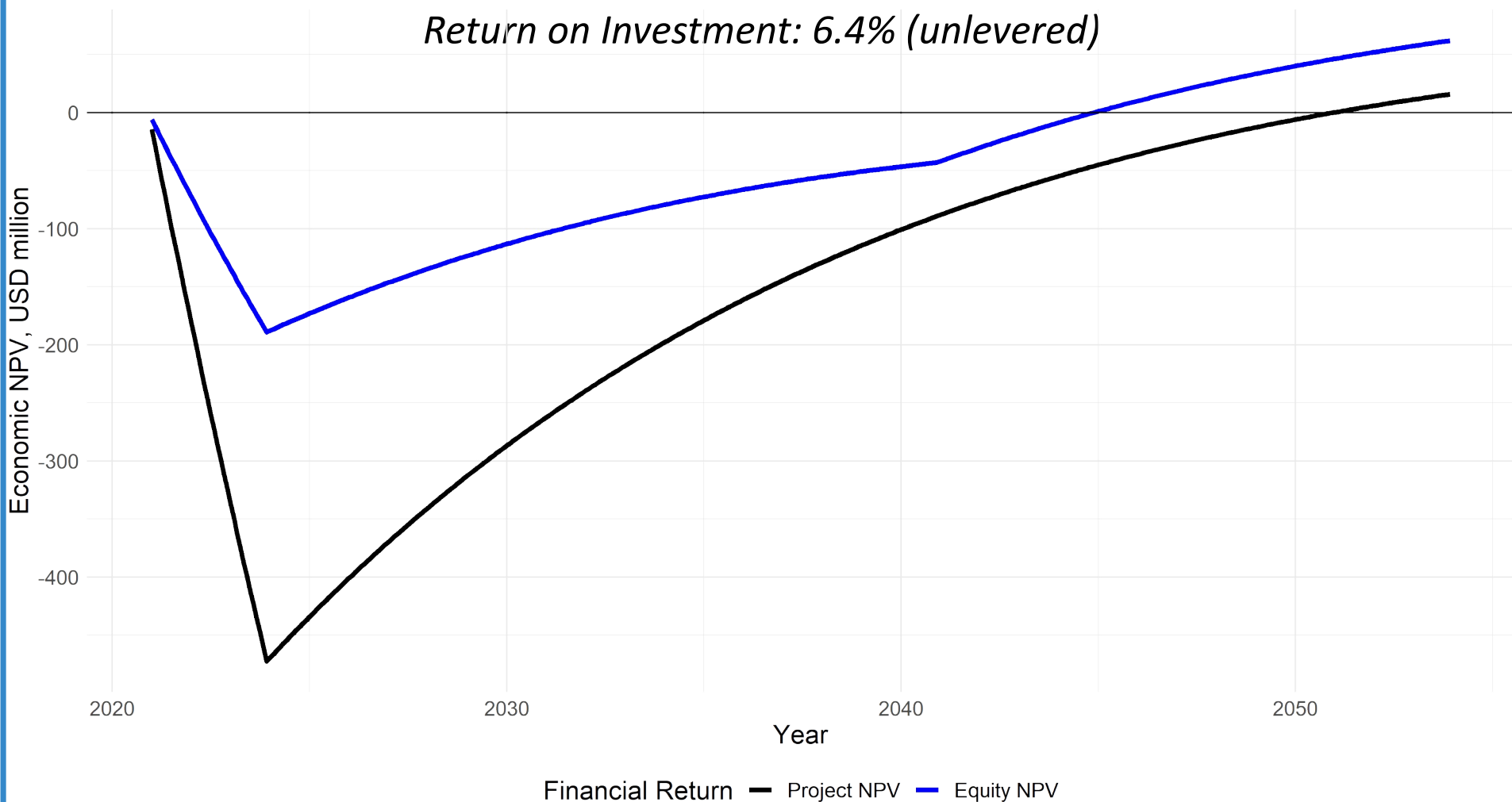


# Financial analysis: inputs and assumptions

Component	Unit	Financial Analysis (nominal)
<b>Physical Characteristics</b>		
Capacity	MW	1,000
Coal energy content	MWh/ton	18.84
<b>Plant efficiency</b>	%	<b>48%</b>
<b>Construction</b>		
<b>Construction period</b>	years	<b>3</b>
<b>Capital cost</b>	US\$ / MW	<b>517,366</b>
<b>Financing</b>		
Inflation rate costs - Tariff Index	%/year	2.1% for costs; 1.5% PPA tariff
<b>Debt/Equity Ratio</b>	%	<b>60/40</b>
Domestic financing	% of financing	100%
<b>Loan tenor</b>	years	<b>20</b>
<b>Operations</b>		
Operating life	years	30
<b>Load factor</b>	%	<b>48%</b>
Initial coal fuel cost	US\$ / ton of fuel delivered	76.52
Initial operating costs	US\$ / MW-year	11,549
<b>Revenues/Benefits</b>		
<b>Electricity price received</b>	US\$/ MWh	<b>47.12</b>

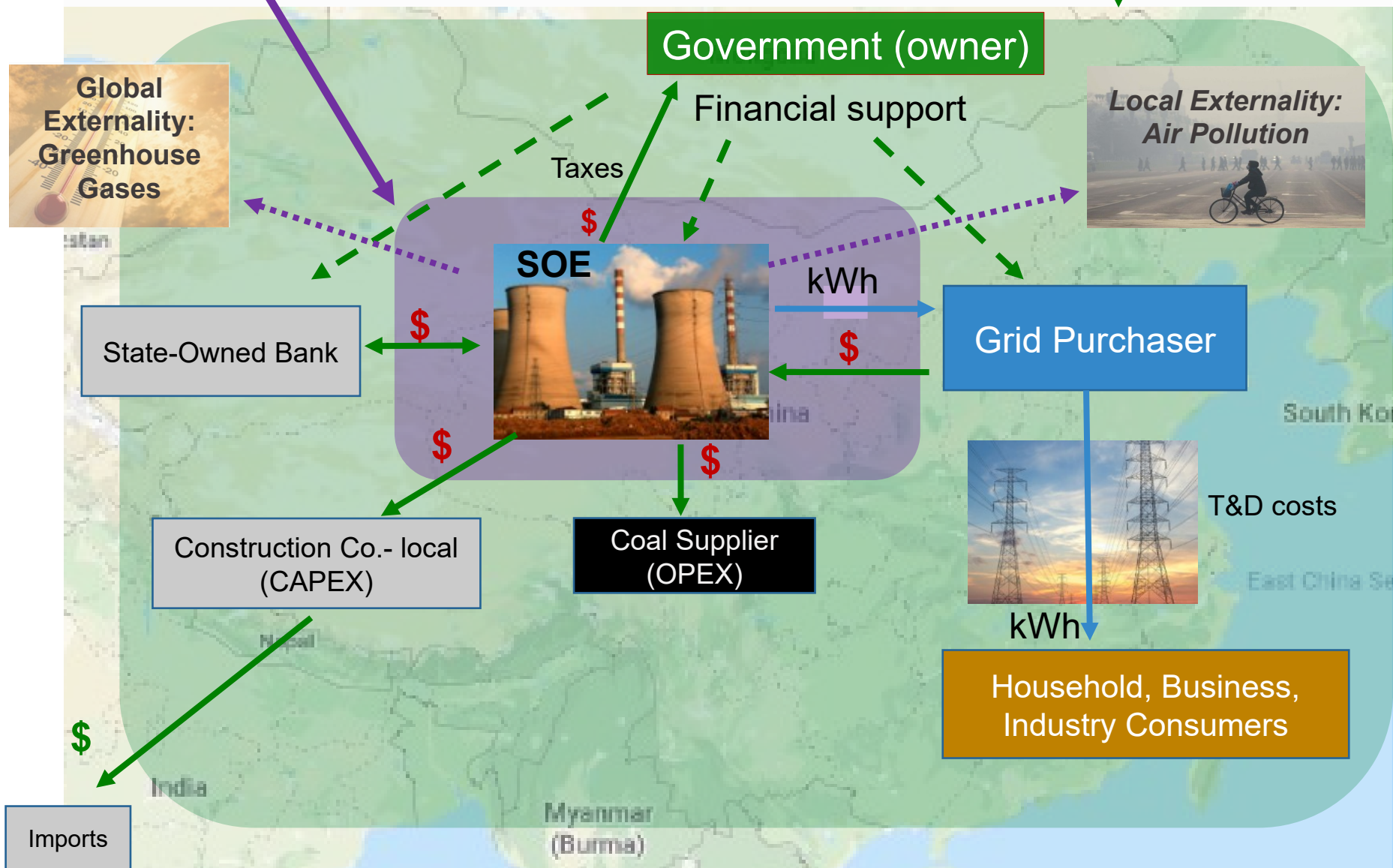
# Plant-Level Financial Analysis (simplified)

*Return on Equity: 8.4% (levered)*  
*Return on Investment: 6.4% (unlevered)*



*[illustrative 1GW ultra-supercritical coal-fired power plant]*

# Financial vs country-level economic analysis of a power plant



# Analytical framework: financial (plant-level) vs economic (country-level)

	Costs (Inputs)	Benefits (Outputs)	Externalities
<b>Plant-level financial analysis</b> <ul style="list-style-type: none"> <li>• <i>nominal \$</i></li> <li>• <i>return on equity focus</i></li> </ul>	<ul style="list-style-type: none"> <li>• Engineering Procurement and Construction contract (EPC)</li> <li>• Financing</li> <li>• Fuel (coal)/OPEX</li> <li>• Taxes (including local pollution tax)</li> </ul>	<ul style="list-style-type: none"> <li>• Power Purchase Agreement (PPA) tariff (net of taxes)</li> </ul>	<ul style="list-style-type: none"> <li>• No carbon pricing assumed</li> </ul>
<b>Country-level economic analysis</b> <ul style="list-style-type: none"> <li>• <i>constant \$</i></li> <li>• <i>economic return focus</i></li> </ul>	<ul style="list-style-type: none"> <li>• EPC costs (adjusted to exclude taxes and import duties)</li> <li>• Fuel (coal)/OPEX (adjusted)</li> <li>• Transmission &amp; distribution</li> </ul>	<ul style="list-style-type: none"> <li>• Economic value of kWh (i.e., value to the consumer)</li> </ul>	<ul style="list-style-type: none"> <li>• Local pollution externalities</li> <li>• Shadow carbon price (climate scenarios)</li> <li>• Economic stimulus multiplier effects</li> <li>• Upstream coal economic and environmental costs</li> </ul>

- ▶ Two key tests for country-level economic analysis:
  - ▶ Does project meet target EIRR, generate positive return (ENPV)
  - ▶ Opportunity cost (e.g., is a renewables investment preferable)

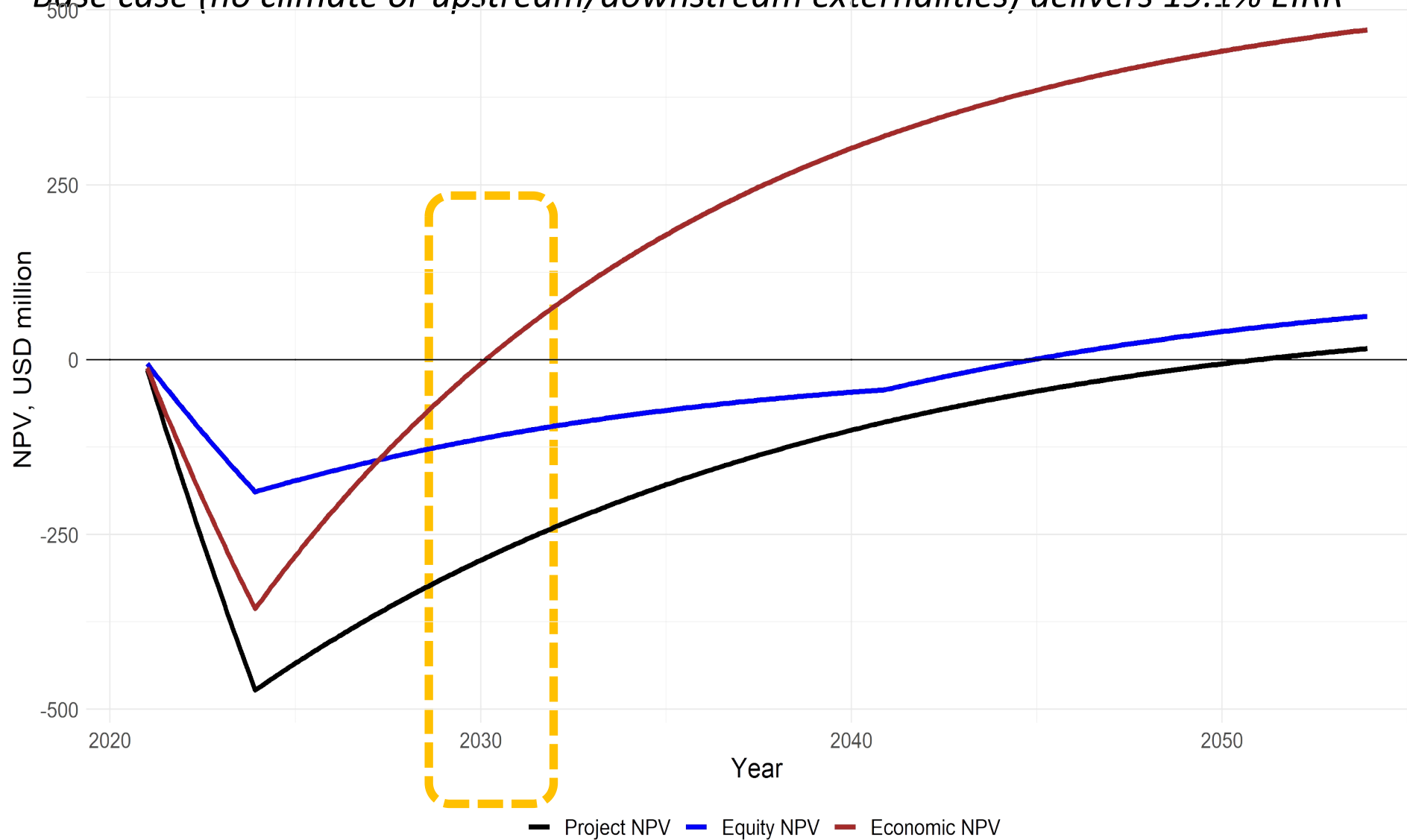
# Adding economic Analysis: Inputs, assumptions

Component	Unit	Financial Analysis (nominal)	Economic Analysis (real)
<b>Physical Characteristics</b>			
Capacity	MW	1,000	
Coal energy content	MWh/ton	18.84	
Plant efficiency	%	48%	
<b>Construction</b>			
Construction period	years	3	
<b>Capital cost</b>	US\$ / MW	517,366	<b>401,657</b>
<b>Financing</b>			
Inflation rate costs - Tariff Index	%/year	2.1% for costs; 1.5% PPA tariff	-
Financial discount rate	%/year	6%	-
<b>Economic discount rate</b>	%/year	-	<b>8%</b>
Domestic financing	% of financing	100%	
Loan tenor	years	20	-
<b>Operations</b>			
Operating life	years	30	
Load factor	%	48%	
Initial coal fuel cost	US\$ / ton of fuel delivered	76.52	<b>72.57</b>
Initial operating costs	US\$ / MW-year	11,549	<b>9,816</b>
<b>Weighted average T&amp;D costs</b>	US\$ / MWh	-	<b>30.0</b>
<b>Revenues/Benefits</b>			
Electricity price received	US\$ / MWh	47.12	-
% industrial users	%	-	<b>62%</b>
<b>Weighted average willingness to pay</b>	US\$ / MWh	-	<b>87.9</b>



# Impact of considering economic analysis

*Base case (no climate or upstream/downstream externalities) delivers 19.1% EIRR*



# Key data points and scenarios explored

## 1. “Externalities”

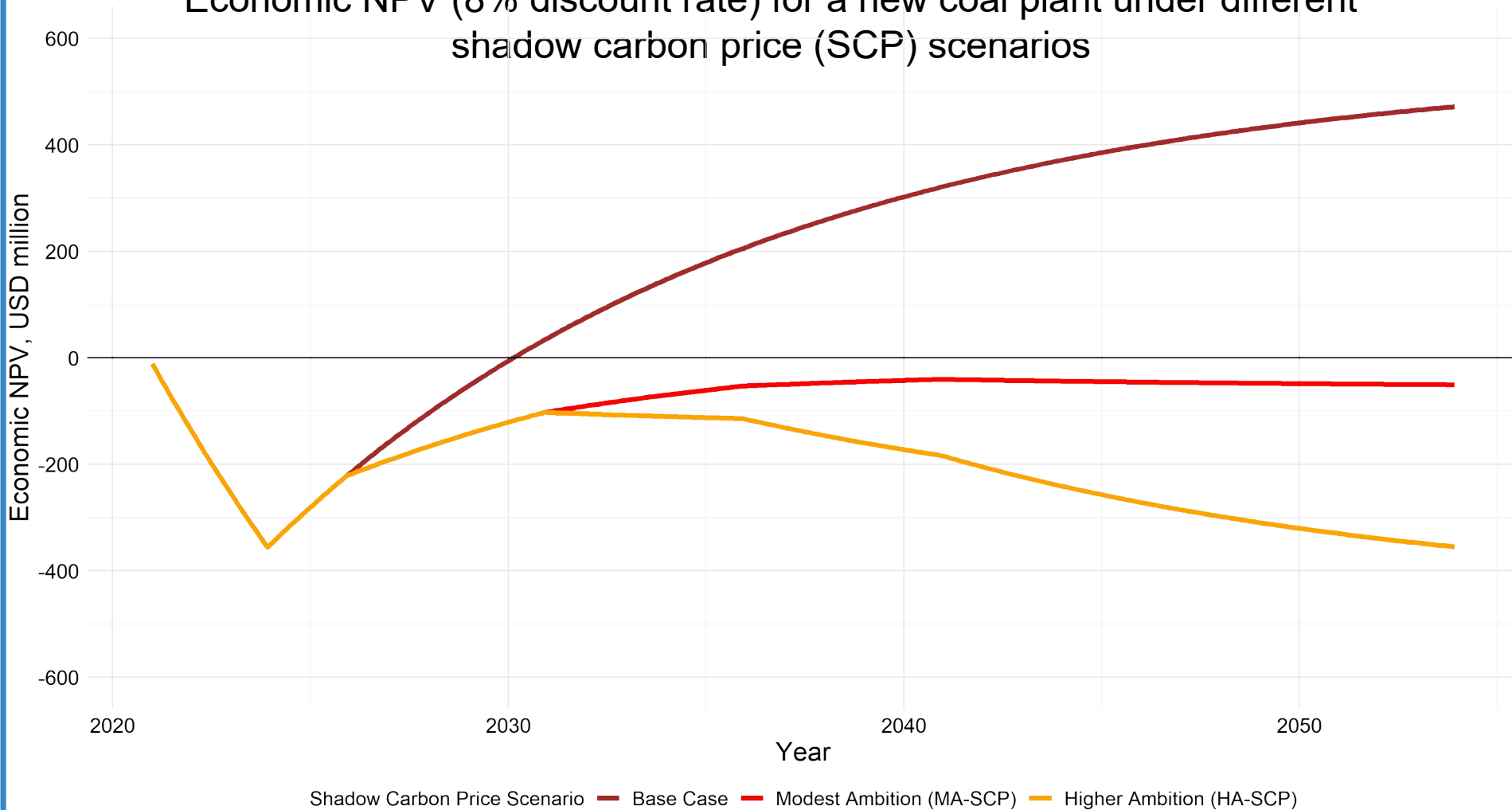
- a. Local pollution
- b. Economic (e.g., capex, upstream coal production, etc.)
- c. Greenhouse gases

## 2. Climate scenarios

- a. Base Case
- b. Shadow carbon pricing scenarios (15<sup>th</sup> FYP, 16<sup>th</sup> FYP, etc.)
- c. Load reduction scenarios (15<sup>th</sup> FYP, 16<sup>th</sup> FYP, etc.)
- d. 2°C “compliant” scenario

# Economic shadow carbon price scenarios

Economic NPV (8% discount rate) for a new coal plant under different shadow carbon price (SCP) scenarios



Base Case: no shadow carbon price.

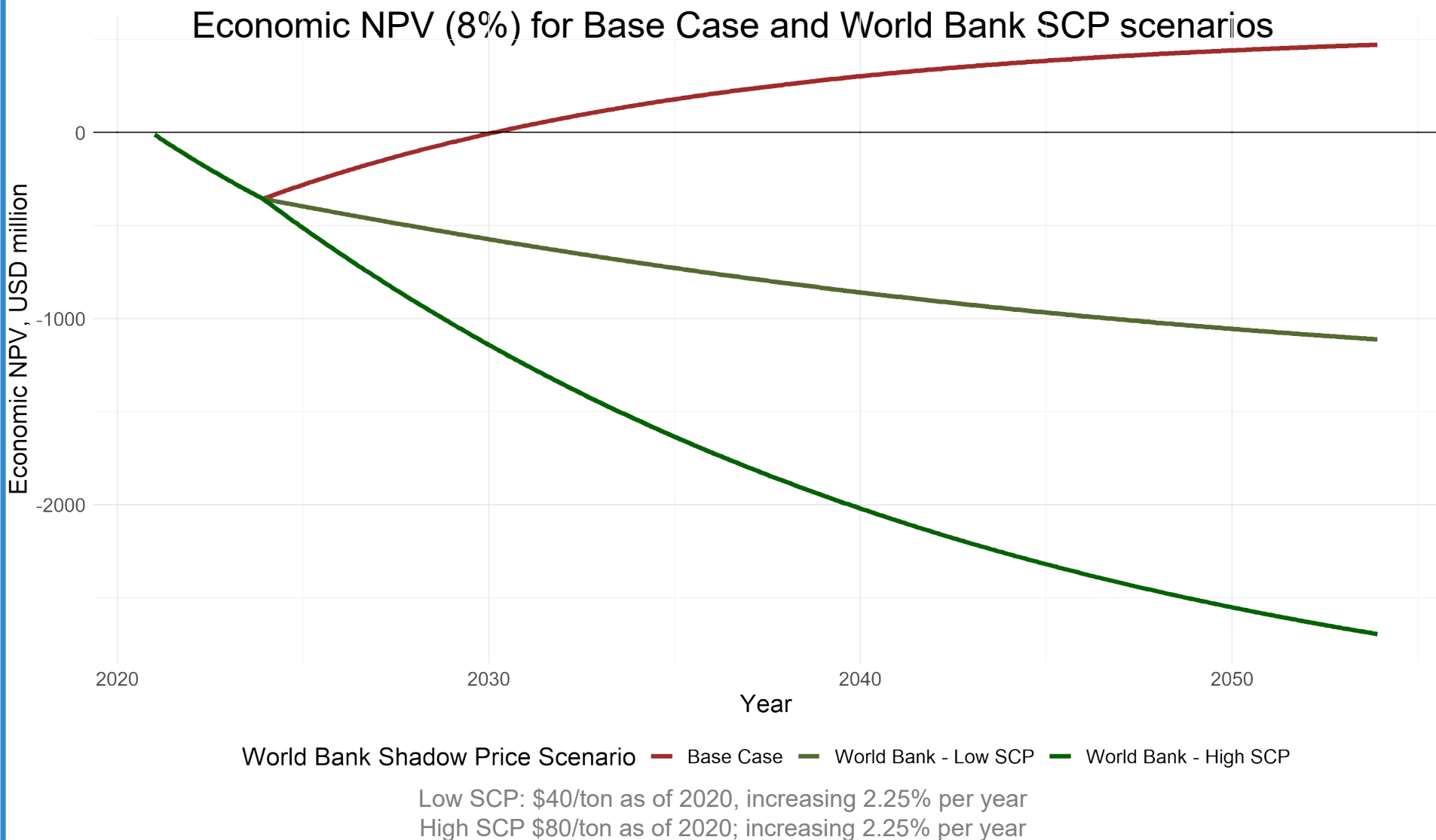
Modest Ambition: \$15/tCO<sub>2</sub> in 2026, increasing by \$5 every 5 years to \$30 in 2041

Higher Ambition: \$15/tCO<sub>2</sub> in 2026, increasing by \$15 every 5 years to \$60 in 2041

**ENPV under Modest Ambition = -\$50 million**

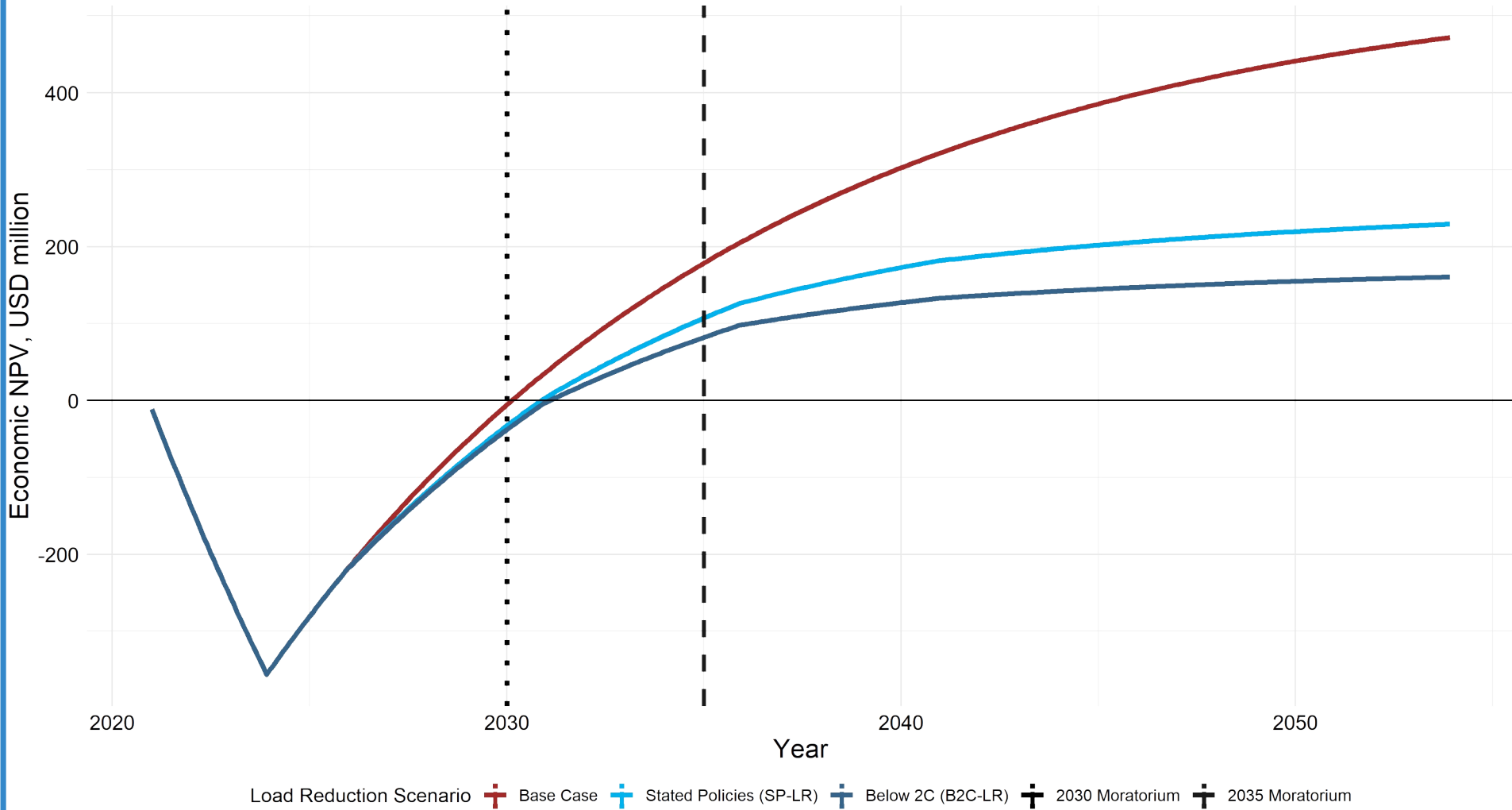


# Economic shadow carbon price scenarios using World Bank ranges



# Economic Load Reduction Scenarios

Economic NPV (8%) for load factor reduction scenarios and coal moratoriums



Base Case: 48% load factor  
Stated Policies: 43% (2026) to 18% (2041)  
Below 2C: 41% (2026) to 13% (2041)

# Economic alternatives analysis

## ► Possibilities:

- Debottlenecking T&D / long-distance power lines
- Energy Efficiency / demand-side response
- Natural gas (CCNG/IGCC)
- Renewables
  - Hydro
  - Wind
  - Solar PV or CSP

## ► “Base-load” power approximation, so modeled alternative is “solar PV w/storage”



# Opportunity cost and analysis of alternatives: Coal vs renewables with storage

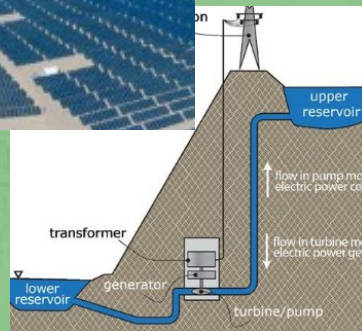
Global  
Externality:  
Greenhouse  
Gases

SOE

coal



OR



renewables with storage

Government

Financial support

kWh

\$

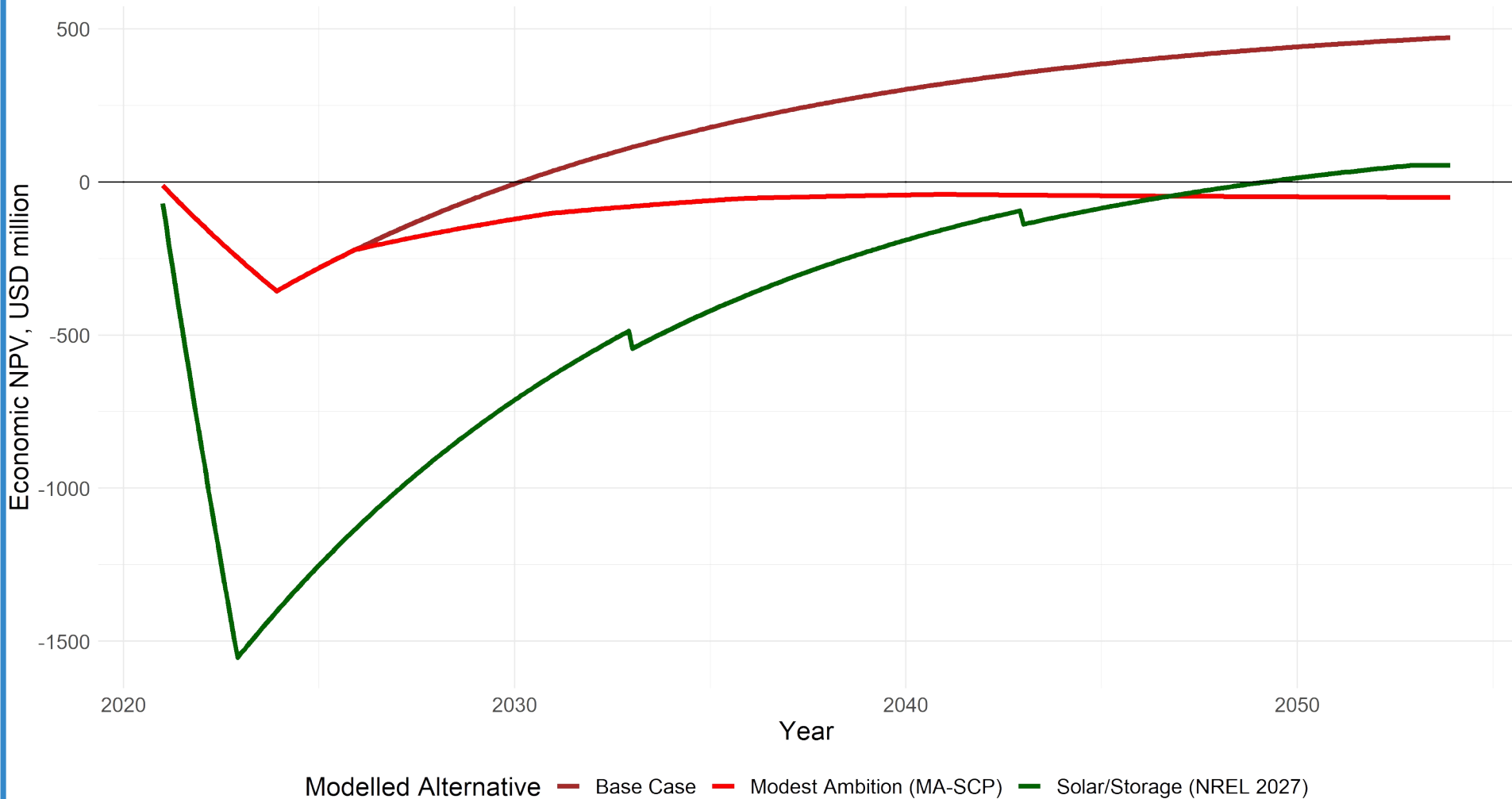
Grid Purchaser

T&D costs

kWh

Households, Business,  
Industry Consumers

# Economic alternatives: solar with storage, 2020 costs

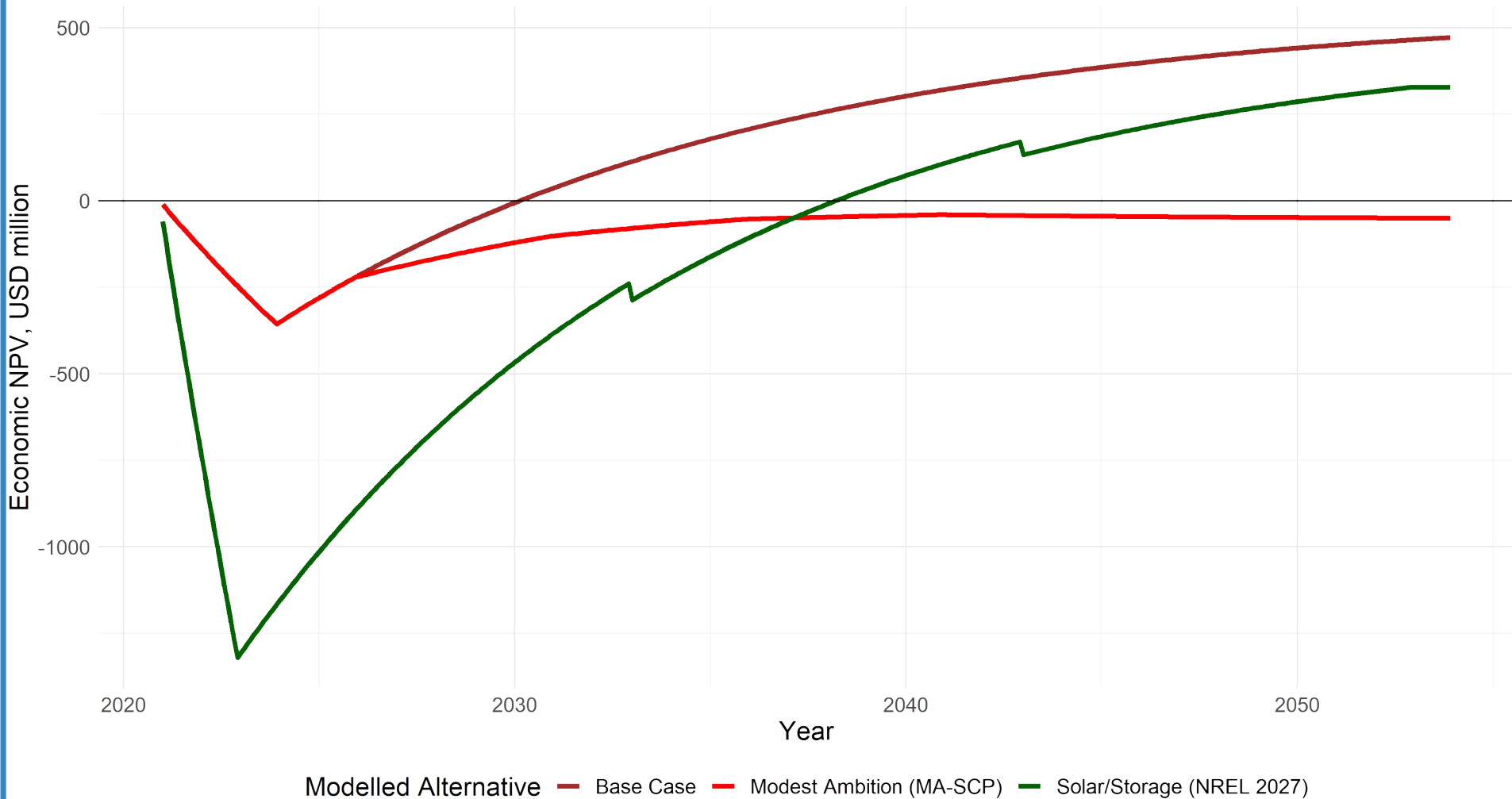


**Coal (base case): 19.1% EIRR / \$472 million ENPV**

**Coal (modest ambition): 5.1% / -\$50 million**

**Solar + storage alternative (2020): 8.7% / \$54 million**

# Economic alternatives: solar with storage, 2023 costs



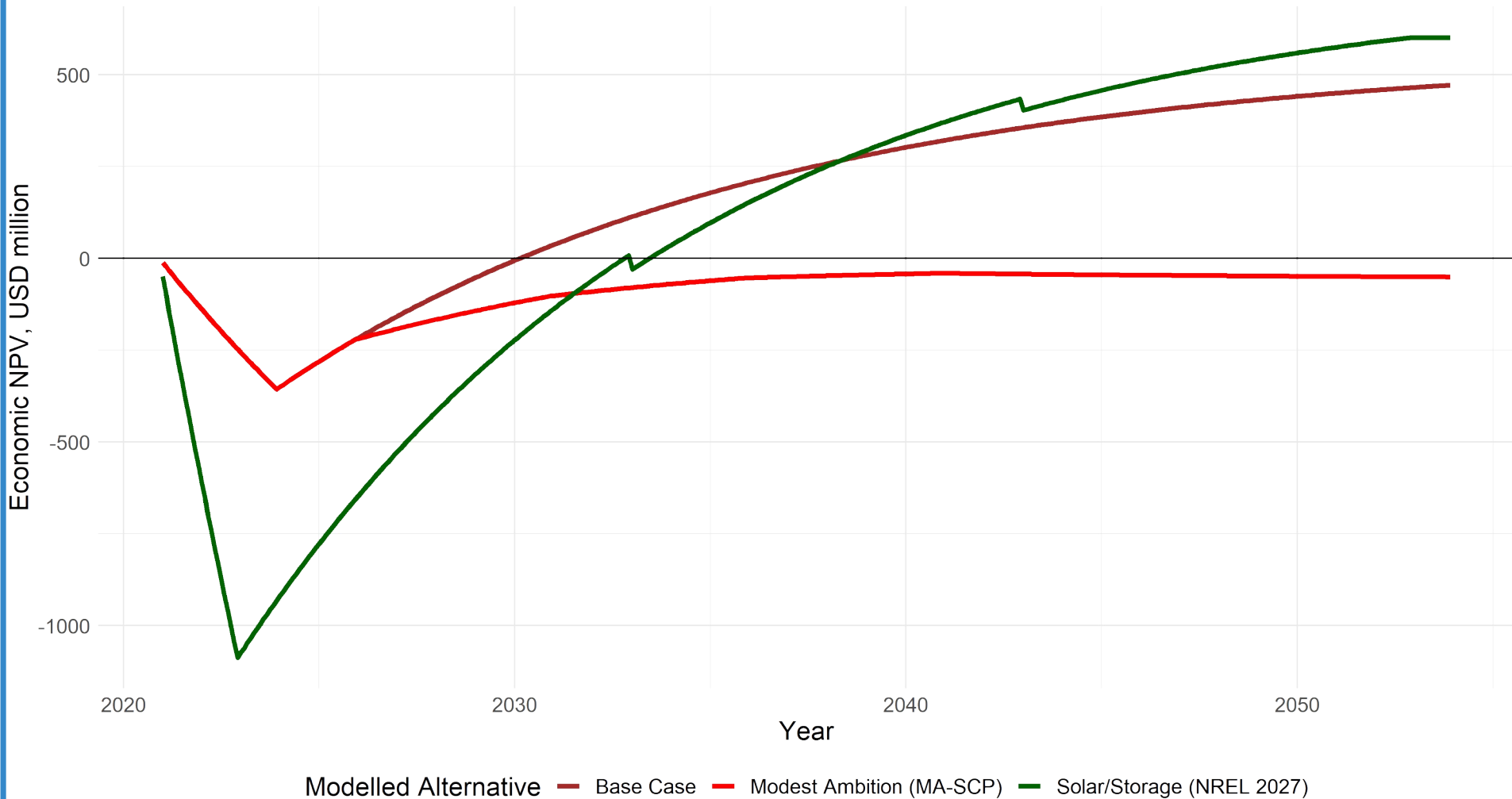
**Coal (base case): 19.1% EIRR / \$472 million ENPV**

**Coal (modest ambition): 5.1% / -\$50 million**

**Solar + storage alternative (2023): 10.9% / \$328 million**



# Economic alternatives: solar with storage, 2027 costs



**Coal (base case): 19.1% EIRR / \$472 million ENPV**

**Coal (modest ambition): 5.1% / -\$50 million**

**Solar + storage alternative (2027): 13.9% / \$600 million**

# Concluding remarks

- ▶ Plant-level financial analysis is only part of the picture: building more coal can appear to benefit “China, Inc” under a no-policy scenario, even when SOE plant operators are losing money
- ▶ Country-level economic analysis more relevant and complete for government shareholder, reflecting investment metrics of interests
- ▶ “Next plant” analysis is less sophisticated than comprehensive least-cost system expansion planning exercise, but reveals key insights
- ▶ Even under modest climate policy changes consistent with current targets, China’s SOEs may be wasting public resources by investing in new coal generation
- ▶ Further work required to refine value for “environmental” costs and properly include upstream/downstream impact
- ▶ Applicability to BRI investments: country-level economic analysis for Chinese investors + country receiving fossil fuel infrastructure investment